

Public Trust Board paper F7

Meeting title:	Public Trust Board					
Date of the meeting:	10 October 2025					
Title:	Escalation Report: Our Future Hospitals and Transformation Committee 27 August 2025					
Report presented by:	Dr A Haynes, OFH&TC Non-Executive Director Chair					
Report written by:	Alison Moss, Corporate and Committee Services Officer					
Action – this paper is for:	Decision/Approval		Assurance	x	Update	
Where this report has been discussed previously	Not applicable					
To your knowledge, does the report provide assurance or mitigate any significant risks? If yes, please detail which						
BAF risk 4 (Digital) BAF risk 5 (Estates) -1 &2						
Acronyms						
NHSE – NHS England PAS – Patient Administration System			UHN - University Hospitals of Northamptonshire			

1. **Purpose of the Report**

To provide assurance to the Trust Board on the work of the Our Future Hospitals and Transformation Committee (OFHTC) and escalate any issues as required.

2. **Recommendation**

2.1 To note the report.

3. **Summary**

The Committee met on 27 August 2025. The meeting was quorate and considered the following reports.

4. **Discussion Items**

4.1 **Board Assurance Framework (BAF)**

The Committee received and noted the BAF risks within its remit noting the inclusion of key risk indicators.

4.2 **Automation of Functions across the Trust (*in mitigation of BAF Risk 4(3)*)**

The Committee noted a comprehensive update on the Artificial Intelligence (AI) and automation workstreams. The clinical and corporate projects are at varying stages of business case approval, procurement, or implementation. Work to scope for an Institute of Applied AI in Health & Care is in train.

Committee members asked about the initiatives with respect to clinical coding and how work the whole programme of work will be prioritised. A further update was requested. The current

programmes are understandably operationally focussed. The Chair expressed the need to also develop an understanding of the use of AI in data analysis and intelligence. A paper addressing this will be presented to the committee.

4.3 Patient Administration System(PAS) Replacement update *(in mitigation of BAF Risk 4 (1))*

The Committee was briefed on the PAS rollout, highlighting progress on issue resolution, ongoing risks, data quality concerns, and the transition to business as usual. It discussed those issues impacting on income generation and took assurance that the next upgrade to the System would fix the software and there is a programme of on-going training. However, the Committee requested further detail on how the key risks will be tracked. A discussion took place around how we will ensure that clinicians continue to use and develop working with the new system.

4.4 Data Quality and Coding *(in mitigation of BAF Risk 4(3))*

The Committee was briefed on data quality, clinical coding, automation initiatives, and the transition to new data platform. The Trust benchmarks well nationally for data quality for emergency and maternity data, but is facing challenges post-PAS rollout affecting performance, reporting, and income. Coding capacity is under pressure and there is ongoing recruitment and training of new coders. The Trust is leveraging AI and automation, including projects with NHS England, Microsoft, and Roboyo, to address coding and capacity challenges.

4.5 Business Intelligence and Information Driving Success and Value for UHL *(in mitigation of BAF Risk 4(3))*

The Committee received an update on the Business Intelligence Strategy. It noted the work to upskill staff, increase access to better data, improve tooling and platforms and using an AI agent to help the Trust be more data-driven.