

UHN Strategy, Transformation and Digital Committee Upward Report to Boards of Directors		Date of reporting group's meeting: 26 <sup>th</sup> March 2026	
Reporting Non-Executive Director: Trevor Shipman (Chair)			
Agenda Item	Description and summary discussion	BAF refs.	Assurance level *
	<b>The committee:</b>		
Digital	<ol style="list-style-type: none"> <li>Received an update on the Digital programme, noting substantial progress in the digital portfolio.</li> <li>Highlighted risk to the EPR go-live associated with data migration.</li> </ol>	UHN24	Substantial
Strategic Estates	<ol style="list-style-type: none"> <li>Received an update on strategic estates, noting urgent actions required for Warren Hill House, multi-storey car park redesign challenges, Rockingham Wing funding and emerging risks to construction costs and supply chains linked to global instability.</li> <li>Noted national support to progress major capital schemes.</li> </ol>	UHN14	Reasonable
Strategic Transformation	Received an update on the transformation programmes for the coming year noting clear priorities across planned care, urgent and emergency care, administration redesign and specialty transformation.	UHN10	n/a
UHN-UHL Clinical Strategy	<ol style="list-style-type: none"> <li>Received an update on the UHL-UHN Clinical Strategy and notes strong early progress across key workstreams.</li> <li>Recognises that benefits are yet to be realised and several long-term enablers and system dependencies remain in development.</li> <li>Confirms reasonable assurance on the Clinical Strategy given the scale and long-term view of this project.</li> </ol>	UHN20	Reasonable
Digital Roadmap Delivery update	<ol style="list-style-type: none"> <li>Received an update on the Digital Roadmap delivery, noting improvements in digital maturity across UHN and programme delivery.</li> <li>Confirms substantial assurance in the short term and reasonable assurance in the long term.</li> </ol>	UHN24	Substantial – short term Reasonable – long term
Population health inequalities	Received an update on UHN's Health Inequalities and Anchor Institution Programme, noting strong early progress and the need to strengthen capacity, data quality and system wide engagement.	UHN23	Reasonable
One Digital Strategy 2025-2028	Approved the One-Digital Strategy 2025-2028	Approved	n/a