Boards in Common paper F7

NHS University Hospitals of Northamptonshire NHS Group

UHN Strategy, Transformation and Digital Committee Upward Report to Board of Directors

Date of reporting group's meeting: 28th May 2026 (slide 1 of 2)

Reporting Non-Executive Director: Trevor Shipman (Chair)

Agenda Item	Description and summary discussion The committee:	BAF references	Assurance level *
Strategic Estates	1. Noted progress continues on key capital programmes including the elective hub and community diagnostic centre. 2. Emphasised the importance of stakeholder engagement and accessibility considerations for patients. 3. Received an update on system strategic commissioning, noting a shift towards population based and outcomes focused commissioning with care delivered at home. The committee acknowledges the implications of reducing hospital activity, shifting care closer to home and redesigning pathways. Financial and delivery risks associated with this transition were highlighted. 4. Supported strengthened clinical engagement and system collaboration to inform future service and estate decisions.	UHN14 Estates and Infrastructure UHN23 partnership working	Reasonable
Rockingham Rebuild programme	1. Noted progress on the Strategic Outline Case and Outline Business case. 2. Agreed a proposed governance route for the OBC.	UHN14 Estates and infrastructure	Reasonable
Digital Roadmap delivery	1. Noted delivery of the NGH electronic patient record (EPR) has been rephased to August 2026 following data migration challenges, with increasing confidence in the revised plan. 2. Noted progress across digital programmes including AI, automation and patient engagement systems. 3. Noted variability in digital maturity across sites due to legacy systems and funding constraints.	UHN24 Digital Transformation	Reasonable
Strategic Transformation	1. Noted progress continues across key transformation programmes including planned care, urgent care, discharge and administrative transformation. 2. Noted development of an integrated discharge hub intended to improve coordination of complex discharges. 3. Highlights ongoing challenges in discharge and social care capacity. 4. Highlighted communication with patients and their families as a critical enabler of discharge flow.	UHN15 demand and capacity	Reasonable

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UHN Strategy, Transformation and Digital Committee Upward Report to Board of Directors	Date of reporting group's meeting: 28th May 2026 (slide 2 of 2)		
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Agenda Item	**Description and summary discussion** **The committee:**	**BAF references**	**Assurance level ***
Board Assurance Framework	1. Is satisfied that risks remain appropriately described and controlled. 2. Notes digital and cyber risks remain significant with increasing external threat.	UHN21 cyber security	Reasonable
UHN-UHL Clinical Strategy	1. Received an update on the UHL-UHN Clinical Strategy on which positive progress was reported across priority service areas. 2. Noted risks relating to delivery of planned efficiency savings within future financial plans, capacity to deliver transformation alongside operational pressures, and fragmentation across digital and corporate services	UHN20 collaborative working	Reasonable