University Hospitals of Leicester
NHS Trust

TRUST BOARD

MEETING TO BE HELD ON FRIDAY 11 SEPTEMBER 2026 FROM 9.30AM IN THE CUMULUS ROOM, LEICESTER DIABETES CENTRE, LEICESTER GENERAL HOSPITAL

AGENDA

Item No:	Item:	Paper ref:	Lead:	Purpose of report:	Timing:
1	**Formalities: to declare the meeting open, quorate and called in accordance with Standing Orders**				
1.1	Apologies have been received from Dr R Abeyratne, Director of Health Equality and Inclusion, Mr S Harris, Associate Non-Executive Director and Ms J Houghton, Non-Executive Director.		A Haynes, Interim Chair	For noting	9.30am – 9.40am
1.2	Confirmation of Quoracy To confirm whether the meeting is quorate. The quorum for Trust Board meetings is at least one-third of the whole number of Directors are present (i.e., four members) including at least one Executive Director and one Non-Executive Director. An Officer in attendance for an Executive Director but without formal acting up status may not count towards the quorum. *If the meeting is not quorate, then a decision will be taken by the Director of Corporate and Legal Affairs as to whether the meeting can still proceed. If it proceeds, all decisions will be recommended ones.*				
1.3	Declarations of Interest	Verbal	A Haynes, Interim Chair	For noting	
1.4	Annual Trust Board Declarations of Interest – Update	A	A Haynes, Interim Chair	For noting	
1.5	Minutes of the 11 June 2026 Boards in Common	B	A Haynes, Interim Chair	For approval	
1.6	Matters Arising: Board Action Log	C	A Haynes, Interim Chair	For approval	
2	**Patient Story**	D	J Hogg, Chief Nurse	For review	9.40-10.00am
3	**Standing Items:**				
3.1	Chair's Report	Verbal	A Haynes, Interim Chair	For information	10.00-10.05am
3.2	CEO Update	E	R Mitchell, Chief Executive Officer	For information	10.05-10.15am
3.3	Integrated Performance Report (M4)	F	H Hendley, Chief Operating Officer G Xu, Medical Director J Hogg, Chief Nurse C Teeney Chief People Officer L Bond, Chief Financial Officer	For assurance	10.15-10.55am
3.4	Board Committee Escalation Reports • Quality Committee – 25 June 2026, 30 July 2026 & 27 August 2026	G1 – G12	Board Committee NED Chairs	For review and assurance, and approval of any recommended items.	10.55-11.10am

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	• Finance and Investment Committee – 24 June 2026 • Operations and Performance Committee – 25 June 2026, 30 July 2026 & 27 August 2026; • Our Future Hospitals and Transformation Committee – 24 June 2026, 29 July 2026 & 26 August 2026 • People and Culture Committee – 30 July 2026 • Audit Committee – 22 June 2026				
4	**High Quality Care for All**				
4.1	Perinatal Board Assurance • Perinatal Quality Surveillance Scorecard • Perinatal Assurance Committee (PAC) Highlight Report	H	J Hogg, Chief Nurse / D Burnett, Director of Midwifery & Deputy Chief Nurse	For assurance	11.10-11.25am
4.2	Ockenden Review, AMOS NMNI & NHS England 10-Point Action Plan	I	J Hogg, Chief Nurse	For assurance	11.25-11.35am
4.3	UHL's Annual Deliverables 2026/27 – Q1 2026/27 Performance Summary and National Oversight Framework Q1 2026/27 Segmentation and Position	J	S Barton, Deputy Chief Executive	For assurance	11.35-11.45am
5	**Great Place to Work**				
5.1	Freedom to Speak Up Q1 report	K	Freedom to Speak Up Guardian	For assurance	11.45-11.55am
5.2	Staff Survey Report	L	C Teeney, Chief People Officer	For assurance	11.55am-12.05pm
6	**Sustainable Finances** – no items				
7	**Partnerships for Impact**				
7.1	EM RRDN Quarterly Report	M	G Xu, Medical Director / E Moss, Network Director, East Midlands RRDN	For assurance	12.05-12.15pm
8	**Research and Education Excellence – no items**				
9	**Corporate Governance/Regulatory Compliance**				
9.1	Fit and Proper Persons Compliance	N	B Cassidy, Director of Corporate and Legal Affairs	For assurance	12.15-12.25pm
10	**Corporate Trustee Business**				

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Item No:	Item:	Paper ref:	Lead:	Purpose of report:	Timing:
10.1	CFC Escalation Reports – 12 June 2026 and 14 August 2026	O1 & O2	B Cassidy, Director of Corporate and Legal Affairs	For approval and assurance	12.25-12.30pm
11	**Any Other Business**				
12	**Questions from the Press and Public**				
13	**REPORTS DEFERRED TO A FUTURE MEETING** • Health Equality and Inclusion Update, and • R & I Quarterly Report				
14	**Date and Time of Next Meeting**				
	The next Trust Board meeting will be held on 8 October 2026 at 9.30am in Seminar Rooms 2/3, Clinical Education Centre, Glenfield Hospital				

Matthew Reeves
Corporate and Committee Services Officer