University Hospitals of Leicester NHS Trust

Trust Board paper G6

Meeting title:	Trust Board
Date of the meeting:	11 September 2026
Title:	**Escalation Report from the Operations and Performance Committee (OPC): 30 July 2026**
Report presented by:	Scott Adams, OPC Non-Executive Director Chair
Report written by:	Scott Adams, OPC Non-Executive Director Chair

Action – this paper is for:	Decision/Approval		Assurance	x	Update	
Where this report has been discussed previously	Not applicable					
To your knowledge, does the report provide assurance or mitigate any significant risks? If yes, please detail which						
BAF Risk 02 Activity -01 UEC overcrowding and Patient flow BAF Risk 02 Activity -02 Elective Care backlog and timeliness BAF Risk 02 Activity -03 Timely and effective cancer care						
Impact assessment						
N/A						

Purpose of the Report

To provide assurance to the Trust Board on the work of the Trust's Operations and Performance Committee (OPC).

Summary

OPC met on 30 July 2026 and was quorate. The attached escalation report identifies any issues which the Committee either needs to recommend, or wishes to highlight, to the Trust Board, and sets out OPC's level of assurance.

There are no items requiring formal recommendation to the Trust Board from the July 2026 OPC meeting.

This escalation report follows a quadrant template, focusing on assurance levels and aiming to provide an 'at a glance' report from the Board Committees. The template covers: **key escalations**; **actions to take outside the Committee**; **positive assurances**, and **decisions taken**.

The escalation report also sets out any items recommended for Trust Board approval, and any items referred to other Committees.

The report is not intended to be a narrative account of all issues discussed at the meeting.

Operations and Performance Committee July 2026 – Non-Executive Director Committee Chair's escalation report

Key escalations to notify the Board	Actions to take outside of the committee
The committee received a deep dive report covering Oral Maxillofacial services. The update was well received by committee with clear evidence of demonstrable progress in addressing waiting list backlog, further boosted by the achievement of recruitment to a number of hard to fill roles. Overall reasonable assurance was taken. The committee also received the 26/27 winter plan for review and sign off noting the following observations • Overall the plan was well thorough, comprehensive and well received building on learning from prior years • As ever system wide risk remains with the need for good co-ordination across the system to manage the expected pressures • The increased demand over forecast will be a challenge given the plan is projecting a 109 deficit to predicted demand, necessitating good oversight and speedy response • Overall substantial assurance was taken, and the committee recommends the plan to Trust Board for sign off	Board Assurance Statement on Winter plan to be shared with August Trust Board following sign off by OPC Chair.

Positive Assurance taken	Decisions taken
BAF Risk 02 Activity – Demand exceeding capacity, impacting access, flow and delivery of timely care **Cancer Ops performance** May performance was above plan in all three reporting standards of FDS, as well as 31 and 62 performance. Backlog continues to improve but remains behind plan Specifically in relation to 31 day reporting standard performance in May was 89.8% with June at 88%, resulting in the second consecutive month as most improved Trust nationally.	None expected

Elective performance Evidenced improvement in DM01 performance, with both 6wk and 13wk performance positively below plan in May No changes to any BAF ratings based upon materials received.	
Items recommended for Board approval:	
26/27 Winter Plan	
Items referred to other committees:	
None	