

TRUST BOARD

**MEETING TO BE HELD ON THURSDAY 8 OCTOBER 2026 FROM 9.30AM IN SEMINAR ROOMS 2/3,
CLINICAL EDUCATION CENTRE, GLENFIELD HOSPITAL**

AGENDA

Item No:	Item:	Paper ref:	Lead:	Purpose of report:	Timing:
1	Formalities: to declare the meeting open, quorate and called in accordance with Standing Orders				
1.1	Apologies have been received from Mr S Harris, Non-Executive Director, Mr R Mitchell, Chief Executive Officer, Mr S Barton, Deputy Chief Executive and Ms B Cassidy, Director of Corporate and Legal Affairs		A Haynes, Acting Chair	For noting	9.30am – 9.40am
1.2	Confirmation of Quoracy To confirm whether the meeting is quorate. The quorum for Trust Board meetings is at least one-third of the whole number of Directors are present (i.e., four members) including at least one Executive Director and one Non-Executive Director. An Officer in attendance for an Executive Director but without formal acting up status may not count towards the quorum. <i>If the meeting is not quorate, then a decision will be taken by the Director of Corporate and Legal Affairs as to whether the meeting can still proceed. If it proceeds, all decisions will be recommended ones.</i>				
1.3	Declarations of Interest	Verbal	A Haynes, Acting Chair	For noting	
1.4	Trust Board Minutes: 11 September 2026	A	A Haynes, Acting Chair	For approval	
1.5	Matters Arising: Board Action Log	B	A Haynes, Acting Chair	For approval	
2	Staff Story – Black History Month 2026	C	C Teeney, Chief People Officer	For review	9.40-10.00am
3	Standing Items:				
3.1	Chair’s Report	Verbal	A Haynes, Acting Chair	For information	10.00-10.05am
3.2	CEO Update	D	J Hogg, Deputy Chief Executive / Chief Nurse	For information	10.05-10.15am
To take Papers H&I, Perinatal Assurance Report & Thirlwall Report at this point – 10.15 – 10.40am					
3.3	Integrated Performance Report (M5)	E	J Hogg, Deputy Chief Executive / Chief Nurse H Hendley, Chief Operating Officer G Xu, Medical Director C Teeney Chief People Officer L Bond, Chief Financial Officer	For assurance	10.40-11.25am
3.4	Board Committee Escalation Reports	F1 – F6	Board Committee NED Chairs	For review and assurance, and approval of any	11.25-11.40am

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	- Quality Committee – 24 September 2026 - Finance and Investment Committee – 30 September 2026 - Operations and Performance Committee – 24 September 2026; - Our Future Hospitals and Transformation Committee – 23 September 2026 - People and Culture Committee – 24 September 2026 - Audit Committee – 14 September 2026			recommended items.	
4	High Quality Care for All				
4.1	UHL Perinatal Report	G	J Hogg, Chief Nurse / D Burnett, Director of Midwifery & Deputy Chief Nurse	For assurance	10.15- 10.30am
4.2	Thirlwall Inquiry: Key Recommendations and Implications for UHL	H	J Hogg, Chief Nurse D Burnett, Director of Midwifery & Deputy Chief Nurse J Cusack, Clinical Director, Women's & Children's	For assurance	10.30- 10.40am
4.3	UHL Mortality and Learning from Deaths Quarterly Report	I	G Xu, Medical Director	For assurance	11.40- 11.50am
4.4	Health Equality and Inclusion Update	J	R Abeyratne, Director Health Equality and Improvement	For approval	11.50- 12.00pm
5	Great Place to Work				
5.1	Resident Doctor Guardian of Safe Working Report	K	G Xu, Medical Director / R Singh, Guardian of Safe Working	For assurance	12.00pm- 12.10pm
5.2	10-Point Plan on Getting Back to Basics for Resident Doctors – Progress Update	L	G Xu / Medical Director / M McCarthy, Director of Medical Education / Associate Medical Director	For assurance	12.10 – 12.20pm
5.3	Annual Organisational Audit and Board Report	M	D Barnes, Deputy Medical Director	For approval	12.20 – 12.30pm
6	Sustainable Finances – no items				

Item No:	Item:	Paper ref:	Lead:	Purpose of report:	Timing:
7	Partnerships for Impact – no items				
8	Research and Education Excellence				
7.1	R&I Quarterly Update	N	G Xu, Medical Director / N Brunskill, Director Research and Innovation	For assurance	12.30- 12.40pm
9	Corporate Governance/Regulatory Compliance – no items				
10	Corporate Trustee Business – no items				
11	Any Other Business				
12	Questions from the Press and Public				
13	REPORTS DEFERRED TO A FUTURE MEETING None				
14	Date and Time of Next Meeting				
	The next Trust Board meeting will be held on 12 November 2026 at 9.30am in TBC				

Matthew Reeves
Corporate and Committee Services Officer